
**COMMUNITY FOOD
CENTRES CANADA**

FINANCIAL STATEMENTS

MARCH 31, 2021

INDEPENDENT AUDITOR'S REPORT

To the Members of Community Food Centres Canada,

Opinion

We have audited the financial statements of Community Food Centres Canada (the organization), which comprise the statement of financial position as at March 31, 2021, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Community Food Centres Canada as at March 31, 2021 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITOR'S REPORT (continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw your attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Pemylegion Chung LLP

Chartered Professional Accountants
Licensed Public Accountants

December 16, 2021
Toronto, Ontario

COMMUNITY FOOD CENTRES CANADA

STATEMENT OF FINANCIAL POSITION

AS AT MARCH 31, 2021

	2021	2020
ASSETS		
Current assets		
Cash	\$ 7,301,608	\$ 2,795,318
Guaranteed investment certificates (note 3)	1,245,000	1,710,035
Amounts receivable	291,134	228,909
HST rebate recoverable	26,574	45,815
Prepaid expenses	<u>71,768</u>	<u>122,795</u>
	8,936,084	4,902,872
Long-term assets		
Capital assets (note 4)	<u>6,125,900</u>	<u>-</u>
	<u>\$ 15,061,984</u>	<u>\$ 4,902,872</u>
LIABILITIES AND NET ASSETS		
Current liabilities		
Accounts payable and accrued liabilities	\$ 218,934	\$ 137,905
Loan payable (note 6)	1,000,000	-
Current portion of mortgage payable (note 7)	144,183	-
Deferred contributions (note 8)	<u>3,368,109</u>	<u>2,313,801</u>
	<u>4,731,226</u>	<u>2,451,706</u>
Long-term liabilities		
Long-term portion of mortgage payable (note 7)	3,661,991	-
Deferred capital contributions (note 9)	<u>2,125,000</u>	<u>-</u>
	<u>5,786,991</u>	<u>-</u>
Total liabilities	<u>10,518,217</u>	<u>2,451,706</u>
Net assets		
Invested in capital assets	194,726	-
Unrestricted	849,041	951,166
Designated (note 13)	<u>3,500,000</u>	<u>1,500,000</u>
	<u>4,543,767</u>	<u>2,451,166</u>
	<u>\$ 15,061,984</u>	<u>\$ 4,902,872</u>

Approved on behalf of the Board:

 _____, Director

_____ Kwame McKenzie _____, Director

see accompanying notes

COMMUNITY FOOD CENTRES CANADA

STATEMENT OF CHANGES IN NET ASSETS

FOR THE YEAR ENDED MARCH 31, 2021

	2021			2020
	Unrestricted	Designated	Total	Total
Balance, beginning of year	\$ 951,166	\$ 1,500,000	\$ 2,451,166	\$ 2,134,061
Excess of revenue over expenses for the year	2,092,601	-	2,092,601	317,105
Transfer to designated (note 13)	<u>(2,000,000)</u>	<u>2,000,000</u>	<u>-</u>	<u>-</u>
Balance, end of year	<u>\$ 1,043,767</u>	<u>\$ 3,500,000</u>	<u>\$ 4,543,767</u>	<u>\$ 2,451,166</u>

see accompanying notes

COMMUNITY FOOD CENTRES CANADA

STATEMENT OF OPERATIONS

FOR THE YEAR ENDED MARCH 31, 2021

	2021	2020
REVENUE		
Contributions		
Foundations	\$ 18,447,521	\$ 4,611,823
Government (note 10)	17,969,985	789,889
Corporations	3,161,970	1,355,815
Individuals	1,467,475	641,850
Interest	61,769	68,941
Other	<u>129,302</u>	<u>82,635</u>
	<u>41,238,022</u>	<u>7,550,953</u>
EXPENSES		
Program		
Grants (note 11)	29,729,233	593,080
Affiliate Community Food Centres (notes 11 and 12)	5,180,057	2,783,418
Personnel	1,917,367	1,643,341
Evaluation	146,433	193,253
Communications	114,539	213,222
Knowledge exchange	36,443	156,780
Other	22,113	77,045
Administrative		
Personnel	515,088	172,960
Office and general	221,722	168,361
Occupancy costs		
Rented office space	103,493	95,867
Owned premises	53,367	-
Mortgage interest	82,798	-
Professional fees	53,359	132,131
Fundraising		
Personnel	587,533	654,550
Development	<u>381,876</u>	<u>349,840</u>
	<u>39,145,421</u>	<u>7,233,848</u>
EXCESS OF REVENUE OVER EXPENSES FOR THE YEAR	<u>\$ 2,092,601</u>	<u>\$ 317,105</u>

see accompanying notes

COMMUNITY FOOD CENTRES CANADA

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED MARCH 31, 2021

	2021	2020
OPERATING ACTIVITIES		
Excess of revenue over expenses for the year	\$ 2,092,601	\$ 317,105
Add back non-cash items - Net change in non-cash working capital items (see below)	<u>1,143,380</u>	<u>958,945</u>
Net cash generated from operating activities	<u>3,235,981</u>	<u>1,276,050</u>
INVESTING ACTIVITIES		
Guaranteed investment certificates redeemed (purchased)	465,035	(165,035)
Capital assets purchased	<u>(6,125,900)</u>	<u>-</u>
Net cash used for investing activities	<u>(5,660,865)</u>	<u>(165,035)</u>
FINANCING ACTIVITIES		
Proceeds from mortgage	3,900,000	-
Mortgage principal repayments made	(93,826)	-
Proceeds from loan	1,000,000	-
Capital contributions received	<u>2,125,000</u>	<u>-</u>
Net cash generated from financing activities	<u>6,931,174</u>	<u>-</u>
NET INCREASE IN CASH FOR THE YEAR	4,506,290	1,111,015
Cash, beginning of year	<u>2,795,318</u>	<u>1,684,303</u>
CASH, END OF YEAR	<u>\$ 7,301,608</u>	<u>\$ 2,795,318</u>
Net change in non-cash working capital items:		
Decrease (increase) in current assets-		
Amounts receivable	\$ (62,225)	\$ (43,983)
HST rebate recoverable	19,241	(5,451)
Prepaid expenses	51,027	(77,630)
Increase (decrease) in current liabilities-		
Accounts payable and accrued liabilities	81,029	(9,427)
Deferred contributions	<u>1,054,308</u>	<u>1,095,436</u>
	<u>\$ 1,143,380</u>	<u>\$ 958,945</u>

see accompanying notes

COMMUNITY FOOD CENTRES CANADA

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2021

Community Food Centres Canada (the organization) is incorporated without share capital under the provisions of the Canada Not-for-profit Corporations Act. The organization is exempt from income tax in Canada as a registered charitable organization under the Income Tax Act (Canada).

Community Food Centres Canada provides resources and a proven approach to partner organizations across Canada to create Community Food Centres that bring people together to grow, cook, share, and advocate for good food. The organization also works with the broader food movement to build greater capacity for impact and to empower communities to work toward a healthy and fair food system.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Management is responsible for the preparation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations. Outlined below are those policies considered particularly significant:

Revenue recognition

The principal sources of revenue and recognition of these revenues for financial statement purposes are as follows:

Contributions

The organization follows the deferral method of revenue recognition for contributions. Externally restricted contributions, including restricted grants and restricted donations, related to current expenses are recognized as revenue in the current year. Externally restricted contributions received in the year for expenses to be incurred in the following year are recorded as deferred contributions. Externally restricted contributions related to the purchase of capital assets are recorded as revenue in the same period, and on the same basis, as the related capital assets are amortized. Unrestricted contributions, including donations and amounts received from fundraising, are recorded when received.

Contributed materials and services

Contributed materials and services which are normally purchased by the organization are not recorded in the accounts. Volunteers contribute their time to assist the organization in delivering its services. Because of the difficulty of determining the fair value, donated services are not recognized in the financial statements.

Other revenue

Included in other revenue are event ticket sales. Ticket sale revenue is recognized in the year in which the event takes place.

Interest income

Interest income is recognized as revenue when earned.

Allocation of expenses

The organization allocates personnel costs based on time spent.

Capital assets

Capital asset purchases are recorded at cost. Amortization is provided annually at rates calculated to write-off the assets over their estimated useful lives. Management will assess the useful lives of the various components of the building once they are available for use (see note 4).

COMMUNITY FOOD CENTRES CANADA

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2021

2. FINANCIAL INSTRUMENTS AND RELATED RISKS

The organization's financial instruments include cash, guaranteed investment certificates, amounts receivable, loan payable, mortgage payable and accounts payable and accrued liabilities. Guaranteed investment certificates are recorded at cost plus accrued interest, which approximates fair value. All other financial instruments are initially recorded at fair value and are subsequently recorded net of any provisions for impairment in value.

It is management's opinion that the organization's financial instruments are not exposed to significant interest, currency, market or credit risk.

3. GUARANTEED INVESTMENT CERTIFICATES

Guaranteed investment certificates are issued by a major Canadian chartered bank, bear interest at 1.53% and mature in May 2021.

4. CAPITAL ASSETS

Capital assets comprise the following:

	Cost	Accumulated Amortization	2021 Net	2020 Net
Land	\$ 1,525,189	\$ -	\$ 1,525,189	\$ -
Building	<u>4,600,711</u>	<u>-</u>	<u>4,600,711</u>	<u>-</u>
	<u>\$ 6,125,900</u>	<u>\$ -</u>	<u>\$ 6,125,900</u>	<u>\$ -</u>

The building at 340 Gerrard Street East, Toronto and related building improvements will be amortized once the building is available for use, which is estimated to be in fiscal 2023.

5. LINE OF CREDIT

The organization has a \$200,000 line of credit which bears interest at bank prime rate plus 1.5%. The line of credit is unsecured and repayable on demand. As at March 31, 2021, the balance payable on the line of credit was \$nil (\$nil payable as at March 31, 2020).

6. LOAN PAYABLE

During the year, the organization received a loan of \$1,000,000. The loan was for the purpose of bridge financing for the purchase of the building. The loan was unsecured, bore no interest and was repayable on demand. The loan was fully repaid in fiscal 2022.

COMMUNITY FOOD CENTRES CANADA

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2021

7. MORTGAGE PAYABLE

Mortgage payable at year end is as follows:

	2021	2020
3.25% annual fixed interest rate Vancity Community Investment Bank first mortgage, secured by the building at 340 Gerrard Street East, Toronto, due June 2023, amortized over 20 years with monthly blended monthly payments of \$22,078	\$ 3,806,174	\$ -
Less current portion	<u>(144,183)</u>	<u>-</u>
Long-term portion	<u>\$ 3,661,991</u>	<u>\$ -</u>

Annual principal repayment requirements are as follows:

2022	\$ 144,183
2023	148,952
2024	<u>3,513,039</u>
	<u>\$ 3,806,174</u>

8. DEFERRED CONTRIBUTIONS

Deferred contributions comprise amounts received from the following sources:

	2021	2020
Foundations	\$ 1,480,177	\$ 1,885,984
Corporations	1,087,730	342,602
Government		
Agriculture and Agri-Food Canada	800,202	-
Individuals	<u>-</u>	<u>85,215</u>
	<u>\$ 3,368,109</u>	<u>\$ 2,313,801</u>

Continuity of deferred contributions for the year is as follows:

Deferred contributions, beginning of year	\$ 2,313,801	\$ 1,218,365
Add cash received from contributions	42,101,259	8,494,813
Less contribution revenue recognized	<u>(41,046,951)</u>	<u>(7,399,377)</u>
Deferred contributions, end of year	<u>\$ 3,368,109</u>	<u>\$ 2,313,801</u>

COMMUNITY FOOD CENTRES CANADA

NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2021

9. DEFERRED CAPITAL CONTRIBUTIONS

Continuity of deferred capital contributions for the year is as follows:

	2021	2020
Deferred capital contributions, beginning of year	\$ -	\$ -
Capital contributions received	2,125,000	-
Less capital contribution revenue recognized	<u>-</u>	<u>-</u>
Deferred capital contributions, end of year	<u>\$ 2,125,000</u>	<u>\$ -</u>

10. GOVERNMENT CONTRIBUTIONS

Contribution revenue recognized from government sources for the year is as follows:

	2021	2020
Agriculture and Agri-Food Canada	\$ 17,299,798	\$ -
Public Health Agency of Canada	<u>670,187</u>	<u>789,889</u>
	<u>\$ 17,969,985</u>	<u>\$ 789,889</u>

11. COVID-19 PROGRAM GRANTS

In response to the COVID-19 pandemic, the organization launched a campaign to raise funds for local partners to deliver emergency food and food programs across Canada. Included in grants expense and affiliate community food centres expense is approximately \$29.8 million (including \$2.7 million to affiliate Community Food Centres), which was distributed to local organizations and partners across Canada in fiscal 2021 (\$486,464 in fiscal 2020).

12. AFFILIATE COMMUNITY FOOD CENTRES

A core aspect of the organization's mission is to create affiliate Community Food Centres across Canada that operate as independent organizations. During the year, the organization paid \$5,180,057 to affiliate Community Food Centres to fund their program expenses (\$2,783,418 in fiscal 2020).

13. DESIGNATED NET ASSETS

The organization's activities include long-term commitments to funding its affiliates and other projects and, accordingly, the organization has established an internally restricted reserve for this and other strategic purposes including future sustainability. During the year, \$2,000,000 was added to designated net assets (no amounts were added for the year ended March 31, 2020).

14. LEASE COMMITMENTS

The organization leases office space in Toronto, Canada. Minimum annual lease payments under the terms of the lease agreements, which expire in June 2022, are as follows:

2022	\$ 70,218
2023	17,743